

8 September 2025

SCRUTINY COMMITTEE – 16 SEPTEMBER 2025

A meeting of the Scrutiny Committee will be held at 6pm on Tuesday 16 September 2025 in the Council Chamber at the Town Hall, Rugby.

Members of the public may view the meeting via the livestream on the Council's website.

Dan Green
Acting Chief Executive

A G E N D A

PART 1 – PUBLIC BUSINESS

1. Minutes

To approve the minutes of the meeting held on 3 July 2025.

2. Apologies

To receive apologies for absence from the meeting.

3. Declarations of Interest

To receive declarations of:

(a) non-pecuniary interests as defined by the Council's Code of Conduct for Councillors;

(b) pecuniary interests as defined by the Council's Code of Conduct for Councillors;

(c) notice under Section 106 Local Government Finance Act 1992 – non-payment of Community Charge or Council Tax.

Note: Members are reminded that they should declare the existence and nature of their non-pecuniary interests at the commencement of the meeting (or as soon as the interest becomes apparent). If that interest is a pecuniary interest, the Member must withdraw from the room unless one of the exceptions applies.

Membership of Warwickshire County Council or any Parish Council is classed as a non-pecuniary interest under the Code of Conduct. A Member does not need to declare this interest unless the Member chooses to speak on a matter relating to their membership. If the Member does not wish to speak on the matter, the Member may still vote on the matter without making a declaration.

4. Community Safety Annual Report.
5. Production of the new Local Plan.
6. General Fund, Housing Revenue Account Budget Monitoring and Performance Monitoring – Quarter 1 2025/26.
7. Draft Overview and Scrutiny Annual Report 2024/25 (Report to Follow).
8. Overview and Scrutiny Work Programme.

Membership of the Committee:

Councillors Timms (Chair), Freeman, Hassell, Lawrence, New, Parker, Sayani, Srivastava and one vacancy.

If you have any general queries with regard to this agenda please contact Linn Ashmore, Democratic Services Officer on 01788 533522 or email linn.ashmore@rugby.gov.uk. Any specific queries concerning reports should be directed to the listed contact officer.

AGENDA MANAGEMENT SHEET

Report Title:	Community Safety Annual Report
Name of Committee:	Scrutiny Committee
Date of Meeting:	16 September 2025
Contact Officer:	David Burrows
Summary:	<p>The report provides a summary of work in relation to Crime and Disorder, as delivered through the Rugby Community Safety Partnership.</p> <p>The report considers performance during the previous year, priorities for the forthcoming year and highlights several projects delivered through the Community Safety Partnership.</p>
Financial Implications:	None.
Risk Management/Health and Safety Implications:	None.
Environmental Implications:	None.
Legal Implications:	The committee is scrutinising the work of the Rugby Community Safety Partnership in accordance with S19 of the Police and Justice Act 2006.
Equality and Diversity:	No specific implications. Partnership priorities include hate crime.

Scrutiny Committee - 16 September 2025

Community Safety Annual Report

Public Report of the Chief Officer - Regulation and Safety

Summary

The report provides a summary of work in relation to Crime and Disorder, as delivered through the Rugby Community Safety Partnership.

The report considers performance during the previous year, priorities for the forthcoming year and highlights several projects delivered through the Community Safety Partnership.

1. Introduction

The 1998 Crime and Disorder Act requires 'responsible authorities' to work together to reduce crime and disorder at a local level. In England, the responsible authorities are the police, local authorities, fire and rescue authorities, health and probation services. The responsible authorities must work together to protect their local communities from crime and to help people feel safer.

The Scrutiny Committees have a statutory responsibility (at least once a year) to review the decisions and actions of the responsible authorities within the Rugby Community Safety Partnership in relation to their crime and disorder functions.

2. The Rugby Community Safety Partnership

The Rugby Community Safety Partnership (CSP) is well established with a good track record of understanding levels of risk within the Borough, producing action plans to deal with local community safety concerns and working across partners to maximise resources.

The community safety function currently sits within the Environmental Health and Community Safety Team. The team is managed by Paul Pritchett, Environmental Health and Community Safety Manager. This role is supported by Claire Baldwin, the Community Safety Team Leader and Helen Highfield the Senior Community Warden. The team is also made up of the Council's Community Wardens, who have a very good reputation with elected members for providing front line proactive and reactive services including out of hours and at weekends.

The Rugby Community Safety Partnership Plan 2023/24 identified a revised plan to be developed following the most recent Strategic Assessment, this Partnership Plan has now been presented to Rugby CSP on 24th July 2025 (appendix 1). The Plan identifies the legal duties of the board, the aims and objectives, identifies strategic and local priorities, sets out the delivery model and provides some outcomes to measure success.

Development of a Youth Intervention strategy building on work that has already begun.

Work has continued with the Youth Intervention Meeting and building up partnerships with schools and other external partners including Youth Justice, children and families front door, and Children Services. The Local Contextual Safeguarding meeting has been added to address concerns around exploitation, trafficking and safeguarding of vulnerable young people.

A new prevention partnership meeting will be launched in September 2025 as a pilot initiative. The meeting will bring together key partners to strengthen early identification, coordination, and responses to risks across our communities. Following the pilot, the approach will be rolled out across all local authorities in Warwickshire, ensuring consistency and shared learning to ensure all age groups and vulnerabilities are prevented from exploitation, crime prevention and wider wellbeing.

ASB across a 12-month period.

Operation Resolve was funded by the Home Office for another 12 months in the Town Centre increasing Police resources to tackle and reduce ASB where we saw a spike in youths in large groups causing issues within the Town Centre.

Reports of ASB to the Council have risen by 59% in the last 12 months. This rise reflects both: Incidents identified and dealt with directly by Community wardens, and reports generated through engagement work, where Community Wardens have provided advice and encouraged residents to report ASB.

Rugby Borough Council has a team of Community wardens – a reactive team who attend reports of ASB within Rugby, manage areas where youths are gathering and move individuals on where they are causing any nuisance. Wardens will identify those who are termed as ringleaders in ASB and link in with Warwickshire police to discuss any actions we can take together.

All partners work closely with Warwickshire police to combat ASB and nuisance behaviour to reduce ASB in our communities and support victims, young people and residents of Rugby.

During school holidays and other high-priority periods (e.g. Halloween) we deliver OP Marton, a multi-agency initiative focused on reducing ASB and increasing community reassurance Thursday to Sunday for 4 hours each evening, joint patrol teams made up of a Police Officer or PCSO, Community wardens and a Fire service representative target identified hotspot areas based on recorded data.

The teams proactively engage with both perpetrators and residents, taking immediate action where possible or follow-up interventions including ASB warning letters and conducting home visits or referrals.

Youth related violent crime.

Initiatives have been put in place to address youth related violent crime. violence in the Town Centre Our #Knife Free Rugby Campaign launched in August 2024 aimed at reducing incidents of young people carrying knives has continued in 2025 with the help of funded project Justice in motion's CODE: The outdoor theatre show tackling County lines and youth knife crime. VR sessions with the knife crime choices video have been used in the community and in youth clubs, a new schedule for the next 12 months is being finalised.

Have action plans for addressing strategic priorities.

The Action plan (appendix 2) is in place and reviewed on a quarterly basis by the Priority Action Group Meeting. Actions are signed off as completed and any additional actions required to address strategic priorities are added.

Reduce incidents of VAWG now renamed as the Domestic Abuse and Sexual Assault Partnership Board (DASAP) related crime.

Safer Streets UKSPF- An area was identified following reports of ASB and incidents of criminal damage and are where people feel unsafe to walk. An environmental audit was completed. Based on the findings, a series of recommended changes have been outlined. Due to the funding measures will be implemented to reduce ASB, prevent further damage and making residents and visitors feel safer when accessing the area.

Prior to Christmas town centre licensed venues were visited by the Community Safety Team and provided with further material for 'Ask Angela' and prevention of drink spiking.

In July, a multi-agency event was held across the day and into the night-time economy to promote safety and raise awareness of DASAP. The event aimed to engage residents, visitors and local businesses through a range of initiatives, including Promotion of the Ask Angela campaign, distribution of anti-spiking kits and safety advice and guidance from Police Officers. Engagement with members of the public, who were asked where they feel safe or unsafe in Rugby Town Centre and whether changes have made a difference. This approached not only increased awareness but also encouraged valuable feedback from the community to help shape future safety initiatives.

Walk with us initiative launch by the Police.

Improve the feeling of safety across the Borough for women and girls.

Work has been completed by the partnership through the ongoing Ask Angela campaign.

RBC and WCC is being analysed to see what comparisons can be made and if improvements can be identified.

Identify and reduce crime in identified areas for area action.

Work will be carried out around Percival Guild House Gardens following several incidents. Benn action visual audit is to be carried out with in August.

Priority Action Group

The Priority Action Group is made up of operational members of the CSP. It develops and maintains the action plans to address the strategic priorities of the CSP. The group meets every quarter to ensure actions are being implemented and completed and identify new actions. At the July meeting of Rugby CSP, a new Terms of Reference was agreed for the Priority Action Group (Appendix 2).

3. 2025/29 Strategic Assessment

3.1 Overview

The Rugby CSP Strategic Assessment 2025–29, produced by Warwickshire County Council, was completed earlier this year and presented to Scrutiny Committee. The findings were used to set the current Partnership Plan priorities.

These new priorities are as follows:

Young People linked to serious violence

Domestic abuse

Business Crime

Hate Crime

With a cross-cutting theme of reduce reoffending and substance misuse.

4. Projects Showcase

The following projects demonstrate some of the additional work which has been commissioned by the Rugby CSP over the past 12 months. The projects described are funded from CSP budgets, derived from either RBC or Police core budgets or Police and Crime Commissioner grant funding.

4.1 #Knife Free Rugby

One of our 2025 – 2029 strategic priorities of the Rugby Community Safety Partnership is to tackle young people linked to serious violent crime and we have a duty to address serious violence.

Following on from the anti-violence bee monument's success in 2024, we will be continuing the #knifefreerugby campaign in our youth sports clubs and in our open green spaces and further initiatives will be established.

Continued use of the VR in community and youth settings, at events and within youth clubs. Participants will complete pre and post session surveys to capture their

thoughts, perceptions and learning outcomes. This approach will allow us to measure the impact of viewing the VR film and provide evidence of changes in awareness, engagement and understanding.

Training has been given by Community Safety to all new PCSO/PC's and refresher training has been given to SNT, this will aid them to be able to run VR sessions at their events, again allowing more youths to use the VR headsets.

4.2 Futures Unlocked

Rugby Community Safety Partnership has continued to provide financial support for Futures Unlocked for their work with ex-offenders.

Futures Unlocked is a charity whose purpose over the last 19 years has been to train and enable volunteer mentors to provide practical, emotional and spiritual support to ex-prisoners returning to the community. For the last 8 years the charity has been based in Rugby and delivers mentoring support to the whole of Warwickshire.

There are currently upwards of 40 volunteer mentors who have been trained by the charity to provide mentoring support across a range of pathways identified by research and adopted by HM Prisons and Probation Service as providing the most sustainable desistance from crime.

The management of a case involves an in depth assessment by a Community Chaplain staff member, a match meeting between client, mentor and chaplain and, only when all are content to proceed, regular meetings occur between mentor and client with six weekly review meetings between all three. At review the parties triangulate scorings to establish distance travelled on the pathways. These scorings are further rendered into a RAG (red, amber, green) rating.

4.3 Loudmouth

As the result of the data strategic assesment , the data showed an increase of reports of hate crimes within primary Schools in Rugby. Due to the increase Loudmouth who have provided sessions in Senior schools achieving excellent participation and positive outcomes. A new Bully 4 U & Hate Crime tour for 25/26 has applied for funding through the OPCC for Loudmouth to complete the tours in 6 primary schools as a pilot.

4.4 Guiding Young Minds (GYM)

Guiding Young Minds is at heart therapeutic service which recognises that young people caught up in gangs and knife crime have often experienced adverse childhood events. Mentors have specialist knowledge, expertise and experience in understanding gang strategies, enabling them to implement programmes aimed at both preventing gang involvement and helping individuals already immersed in gang culture. GYM is characterised by its unwavering dedication to nurturing and empowering young individuals and making a positive difference in their lives. Since its establishment, GYM has helped over 3,500 young people and their families. The organisation's commitment to establishing life-altering relationships with vulnerable

young people. The daily focus of the GYM team is to help young people avoid gang involvement and/or being caught up in street violence, or, if they are already involved, to support them in finding a way out.

We want to show them that they really are ***never in too deep to make a change.***

4.5 MAC mediation and support

Neighbour disputes and ASB continue to impact community well-being, placing strain on statutory services and diminishing public trust. Many interventions are reactions to escalating situations, missing opportunities for early, constructive engagement.

PREP is a transformative initiative to equip people with the skills and mindset to navigate conflict constructively. It moves beyond mere problem resolution, empowering participants to develop lasting capabilities for future conflict response. PREP will achieve this by engaging with disputes at the earliest stages, PREP will prevent escalation, reduce the need for formal interventions, and decrease instances of retaliation, crime and further ASB, providing a range of highly effective, person-centred services, including Conflict Coaching, Nonviolent Communication Coaching, Restorative Dialogue and mediation.

For the period 24- April 25 total case 26, which comprised of 43 households, 62 people worked with.

4.6 Street Pastors

To support the Street pastors by contributing to the supplies of lollipops to diffuse tension, a foil blanket or flip flops for someone struggling to walk home safely for the team to use whilst on patrol of our Town Centre through the night supporting vulnerable individuals.

4.7 Young Sheriff

Contributing to the work that is being carried out by school students on their crime prevention ideas, to make Rugby a safer place for all ages.

4.8 Hair & Beauty sessions

Over the past 2 years, the intervention has demonstrated positive outcomes. Further funding for this year has been applied for to continue the successful intervention we offer for young people from aged 14 to divert from the behaviours they are displaying into a positive of a qualification and the opportunity to enrol on the full-time course after they have left school.

5 Youth Intervention

Within the CSP we have continued working with various agencies to develop a Youth Intervention Strategy. The youth intervention strategy works to identify young people and provide a staged intervention approach to prevent behaviour from leading to criminality.

We work hard to bring together the agencies who can make a difference to the behaviour of young people at the Youth Intervention meetings. Partners who are engaged include several of Rugby's schools, housing providers, youth workers, Warwickshire Youth Justice Service, Rugby First, Warwickshire Police, WCC Early Help and Support and social workers. Youth intervention meetings are used to discuss interventions, and to offer commitment and support to the young people/parents who are struggling with issues relating to ASB.

The Youth Intervention meeting refers young people to numerous agencies for specialist support, including referrals to Change Grow Live (CGL), for young people who have substance misuse issues; referrals to 'Ontrack' (part of RBC sports and recreation) for one-to-one support where individuals are otherwise disengaged; and referrals to Warwickshire Youth Justice Service for young people who are moving beyond ASB and into criminality, exploitation, and county lines. Other interventions include visits to parents, antisocial behaviour contracts and banning orders from youth groups to make young people or their parents responsible for their actions and provide support for young people to steer them away from adverse behaviour. We also have a range of diversionary activities including a hair and beauty course funded through OPPC grants.

Working with all the agencies has made a difference in a variety of areas which were suffering from high levels of ASB. This has helped to make residents of those areas feel safer in their homes and provided visible evidence of agencies working together in the interest of community safety.

Dealing with ASB not only tackles the immediate issue but also prevents many people who could become involved in serious crime being supported to help them stop offending.

5.1 ASB Case Management and Conflict Resolution

The ASB Case Management meeting looks at individual cases of persistent ASB with the view of protecting and supporting the victim and vulnerable residents, resolving neighbour disputes through a multi-agency approach.

The meeting is a partnership meeting involving housing providers, Police, MACs mediation, Victim support and Community safety,

The meeting discusses high risk ASB cases and identifies interventions that can be used to protect the victims and resolve conflicts actions to be completed or to be undertaken as agreed by the panel.

6 Safer Warwickshire Partnership Board Community Safety Agreement 2025-2029

For Members' information, the current **Community Safety Agreement**, setting out the shared priorities of the wider **Safer Warwickshire Partnership Board**, is provided at *Appendix 3*.

There is a duty under the Crime and Disorder Act 1998 and its associated 2007 regulations for the county community safety strategy group (the Safer Warwickshire Partnership Board (SWPB)) to prepare a Community Safety Agreement.

The 2025-29 Community Safety Agreement was prepared over the first half of 2025. As required by legislation, it is based on the four comprehensive Community Safety Partnership (CSP) strategic assessments undertaken during 2024-25 and sets out how partner agencies in Warwickshire will work together to implement shared community safety priorities.

The agreement was presented to the SWPB on 24 June 2025 and was approved subject to formal sign off through partner agency governance processes.

Name of Meeting: Scrutiny Committee
Date of Meeting: 16 September 2025
Subject Matter: Community Safety Annual Report
Originating Department: Regulation and Safety

DO ANY BACKGROUND PAPERS APPLY ☐ YES ☒ NO

LIST OF BACKGROUND PAPERS

Doc No	Title of Document and Hyperlink



Rugby Community Safety Partnership Plan

2025- 2028

1. Introduction

The Rugby Community Safety Partnership (CSP) brings together statutory and non-statutory organisations to work collaboratively to reduce crime, disorder, and anti-social behaviour across Rugby borough.

Our vision is to create safe, inclusive, and resilient communities where all residents can thrive.

This Strategy outlines the legal duties that the Rugby Community Safety Partnership (RSCP) are required to adhere to.

Provides a clear strategic aim. Identifies a delivery structure and what the desired outcomes will be.

Over the last 5 years fundamental changes have continued to develop to how the RSCP is managed by staff at Rugby Borough Council.

A range of new legal duties have been given to Local Authorities. Additionally, the Safer Warwickshire Partnership Board and subgroups have taken responsibility to tackle some of the legal duties with contribution and participation from RCSP.

The Strategic assessment which identifies the priorities has been reviewed and it has been identified that RSCP should focus on some local priorities as well as ensuring contribution to the wider priorities set out in the strategic assessment.

This Strategy will identify how and what the RCSP aims to deliver in light of the changes that have occurred. The plan is intended for all partners, practitioners, elected members, and members of the public. It sets out what we will do, how we will do it, and how we will hold ourselves accountable.

2. Strategic context

Community Safety Partnerships are a statutory requirement under the Crime and Disorder Act 1998. This legislation places a legal duty on responsible authorities, including local authorities, police, fire and rescue, health services, and probation, to work together to reduce crime and disorder, anti-social behaviour, substance misuse, and reoffending in their area.

Our work is also guided by other statutory duties and frameworks, including:

The Serious Violence Duty (Police, Crime, Sentencing and Courts Act 2022), requiring area-wide strategies to prevent and reduce serious violence

The Domestic Abuse Act 2021, which defines roles and responsibilities for victim support and perpetrator management

The Children Act 2004 and Care Act 2014, with specific safeguarding responsibilities for young people and vulnerable adults

The anticipated provisions of the forthcoming Crime and Policing Bill 2025

Locally, this plan aligns with strategic frameworks including:

The Warwickshire Police and Crime Plan 2025–2029

Rugby Borough Council Corporate Strategy 2025 - 2035

Warwickshire County Council's Health and Wellbeing Strategy

The emerging refreshed Safer Warwickshire Strategic Assessment (SWCSA)

We also remain responsive to:

- Rising concerns around youth violence and exploitation
- Cost of living impacts on community cohesion and vulnerability
- Increasing levels of complex anti-social behaviour
- Persistent challenges with domestic abuse and hate crime
- The need to support business resilience, particularly in our town centre

Appendix 1 shows how each of these strategies are formulated and implemented either directly through the RCSP or through wider Countywide Strategies which the RCSP contributes to.

3. Legal Duties

The role of the RCSP Board is to focus on ensuring the statutory functions of Community Safety Partnership are discharged as follows:

- Prepare a 'strategic assessment' each year
- Prepare a 'partnership plan' and revise it each year
- Formulate and implement strategies that cover.
 - i Reduction of crime and disorder – Antisocial Behaviour, CSP strategic priorities and other behaviour adversely affecting the local environment
 - ii Combatting the misuse of drugs, alcohol and other substances
 - iii Reduction of reoffending
 - iv Serious Violence prevention - Preventing people from becoming involved in serious violence (including as victims) and Reducing instances of serious violence

The RCSP strategy is also required to have taken cognisance with the Police and Crime Commissioner (PCC) for Warwickshire Police and Crime Plan. The current Police and Crime Plan covering the period 2025 -2029

The 12 priorities are grouped under three key pillars, supported by five foundational themes that will underpin every aspect of work:

The Three Pillars:

Strengthen Policing	Safeguard People	Protect Communities
Increase Policing effectiveness	Reduce Violent Crime	Reduce Theft, Burglary and Robbery
Enhance Neighbourhood Policing	Tackle Abuse and Exploitation	Respond to Serious Organised Crime
Build Trust and Confidence	Reduce Reoffending	Reduce Crime in Rural areas
Improve results	Reduce Road Casualties	Tackle Anti-Social Behaviour

The Five Foundational Themes				
Support Victims and Survivors	Crime Prevention	Engage and Empower Communities	Effective Partnership Working	Sustainability, Resilience and value for money

Our strategic priorities and action plan will align and deliver on a number of the Police and Crime Plan priorities.

The RCSP strategy also aligns to the Safer Warwickshire Partnership Community Safety Agreement. This currently covers the period 2022-26, with the following strategic ambitions:

- Address the causes of violence
- Tackle discrimination in all its forms
- Safe, Healthy and Empowered communities.

4. Overall Aim and Objectives

Aim

The RCSP Board aims to create safer communities through the reduction of crime and the promotion of safety.

Objectives

Use information, evidence, community and partner intelligence to set strategic and local priorities to reduce crime and ensure RCSP partners meet their legal duties.

Provide up to date action plans to address strategic and local priorities.

Ensure young people are in a safe environment and engage and empower young people to prevent them from coming to harm either as a victim or perpetrator of crime.

Address inequalities in violence against women and girls and reduce incidents.
Tackle crime and disorder in specific areas of higher deprivation.

5. Strategic Priorities

Strategic Priorities have been set by a strategic assessment carried out in 2025. The strategic assessment is carried out by Warwickshire County Council Business Intelligence. It has identified through the analysis of a range of data the key areas the RCSP should focus on.

6. The Rugby CSP Strategic Priorities 2025 -2029

Young People involved in serious violence – Focus on prevention and exploitation of young people. This fits in with serious violence duty and Strategy, Warwickshire Safeguarding board and Exploitation subgroup and action plan. We will prevent youth

involvement in serious violence by identifying and intervening early with those at risk, disrupting criminal exploitation, and ensuring a partnership-wide safeguarding approach. We will promote protective factors, improve outcomes for young people, and amplify youth voice in service design

Domestic Abuse – Focus on repeat perpetrators and increasing reporting. Fits in with VAWG Board strategy and DA Steering Group. We will focus on reducing repeat victimisation and targeting repeat and serial perpetrators through joint case management, targeted enforcement, and trauma-informed support. Raising awareness and increasing safe reporting routes will be central.

Business Crime – Focus on shoplifting and business burglary. We will tackle shoplifting, town centre antisocial behaviour, and burglary through joint working with the business community, CCTV, BID partners, and the police. Our goal is to reduce harm, increase reporting, and ensure offenders are appropriately dealt with.

Hate crime– Focus on all strands of hate crimes. Fits in with Hate Crime Partnership strategy and action plan. We are committed to tackling all forms of hate crime, including those based on race, religion, disability, sexual orientation, and gender identity. We aim to raise awareness, improve data sharing, support victims, and disrupt repeat perpetrators.

Cross cutting themes

- Substance misuse
- Reducing Reoffending

7. Local Priorities to be agreed by RCSP board

The Local Priorities have been set through emerging trends and intelligence received by partners and subgroups and consultation with residents and the community.

Youth Intervention –rise in ASB and young people putting themselves at risk of being victims or perpetrators of crime. There will be a focus on working with young people and communities to prevent young people ending up being victims or perpetrators.

Violence Against Women and Girls – Following surveys in Rugby it was identified that Women and Girls do not feel safe in Rugby and have often been victims of harassment etc.

Area Specific Action – This will target community safety in specific areas where risk factors of crime are higher due to deprivation and lower social and economic opportunities.

8. Governance and Delivery Model

The RCSP will deliver the aims and objectives through the subgroups. Appendix 2 shows the governance structure for the CSP and how the subgroups feed into the RCSP Board.

The RCSP is signed up to the Warwickshire Community Safety Information Sharing Protocol Agreement as are all members of the subgroups.

Priority Action Group and Action Plans

The Priority Action Group (PAG) will bring together all the partnership working carried out in relation to the CSP priorities and develop action plans around planned interventions. The PAG will identify work being undertaken through other meetings and Countywide Delivery plans to ensure that all work is included in the action plans. The PAG will also identify any gaps and develop interventions to be included on the action plans. The Action Plans will be scrutinized by the CSP Board. The action plans will be reviewed quarterly by the PAG and the CSP Board.

The CSP also links closely with:

Warwickshire Safer Communities Board

Local Safeguarding Partnerships

Multi-agency Risk Assessment Conferences (MARAC)

Town Centre Partnership and Business Forums

The CSP maintains a Forward Plan and an Action Tracker to log key decisions, activities, and updates. Partner agencies remain accountable for progressing actions and for resourcing joint delivery where appropriate.

We will also continue to:

Support initiatives such as Street Pastors and community responders

Contribute to the Locality Partnership and Neighbourhood Policing priorities

Integrate CSP outcomes into the Rugby Borough Council service planning framework

Multi agency meetings held but not limited to, to produce purpose and actions which feeds into PAG

- Youth Intervention
- Anti-social behaviour (ASB) case management
- Anti-social behaviour case reviews
- Violence against women and girls (VAWG)
- Domestic abuse local task group
- Hate Crime task group
- Emerging trends

Safer Warwickshire Partnership Board and Delivery Groups

There are several Boards, Delivery Groups and subsequent action plans that will discharge some of the CSP duties. These will be linked into the Rugby CSP action plans. See appendix 1.

RCSP will ensure that engagement with residents, communities and businesses occurs to ensure that we identify local priorities, identify interventions for action plans and promote work that is already occurring.

This engagement will take place through a number of formats ranging from resident surveys (Borough wide and specific to particular locations), Environmental Visual Assessments, Member engagement and Community Safety Events. Communications will be coordinated between partners.

9. Measuring Impact and Outcomes

The CSP will receive quarterly performance reports and dashboards to inform decision-making. Impact measures will include:

Reductions in key crimes (e.g. serious violence, shoplifting, DA repeat offending)

Public confidence and perception of safety (survey data) Community feedback and victim satisfaction

Output and outcomes from funded projects

Partnership delivery milestones

Where required, the CSP will commission evaluation activity to review the effectiveness of funded interventions. An annual report will be presented to the Council's Scrutiny Committee and published for wider stakeholders.

The key outcomes of success will be:

- 1) Raise awareness to Increase reporting of domestic abuse
- 2) Reduction of youth ASB across a 12-month period.
- 3) Reduction of youth related violent crime.
- 4) Have action plans for addressing strategic priorities.
- 5) Reduce incidents of VAWG related crime.
- 6) Improve the feeling of safety across the Borough for women and girls.
- 7) Identify and reduce crime in identified areas for area action.

10. Our Commitment

We are committed to building a safer, fairer, and more resilient Rugby. This means:

Sharing intelligence, data, and best practice openly

Tackling inequality, marginalisation, and exclusion

Embedding equity, diversity, and inclusion in all we do

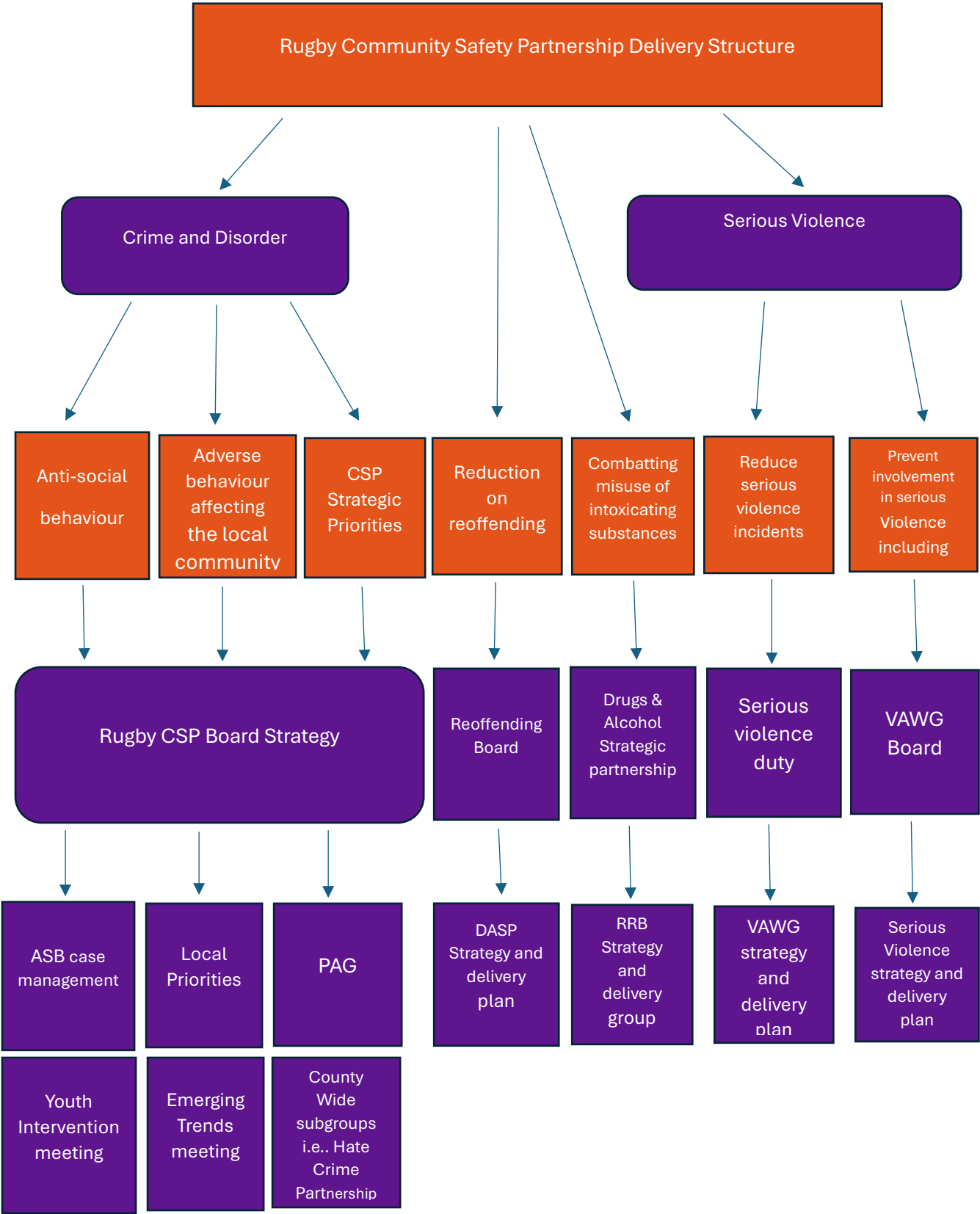
Supporting our workforce and volunteers to be confident and trauma-informed

We recognise that partnership working is complex and requires shared accountability. This plan sets a foundation for honest conversations, mutual support, and targeted action.

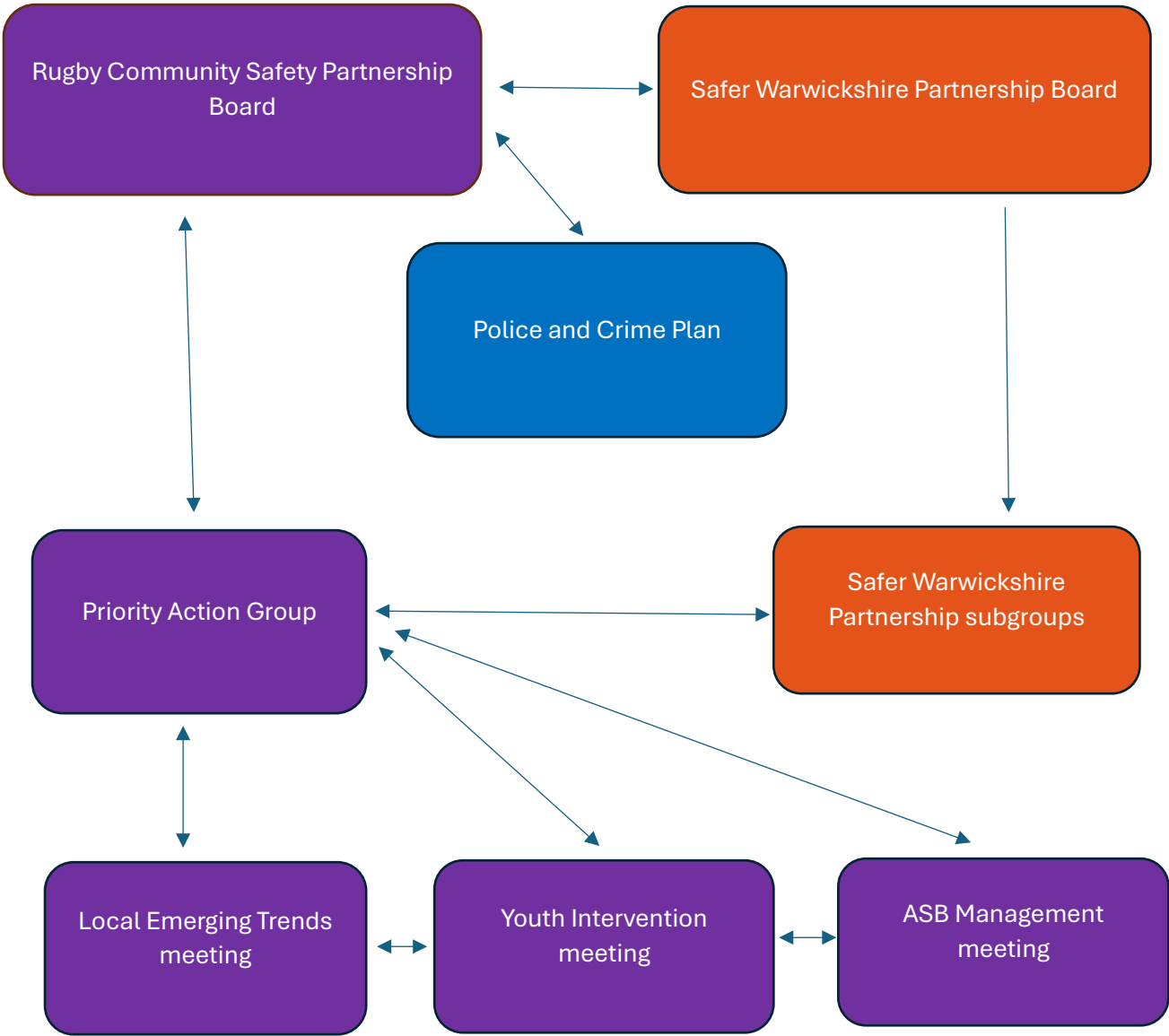
We thank our partners and communities for their ongoing contributions and look forward to delivering on these commitments together.

Document version: Draft for circulation – July 2025

Appendix 1 Rugby CSP Delivery Structure



Appendix 2 RCSPB Governance structure



Rugby Community Safety Partnership Priorities - 2020/21

Produced by CSP Analyst Sarah Parker,
WCC Business Intelligence, February 2021



Young People linked to Knife Related Violent Crime							
Subgroups Duties	VAWG, PSPM, Youth Intervention, Local Contextual Safe Guarding Group		Existing Strategies	VAWG, Serious violence			
	Section 17, Serious violence						
Date	Action	Lead Authority	Existing Strategy or Action Plan	Target Date	Update	Completion Date	Outcomes
17.10.23	Serious violence intervention -identify Programme	WCC/Youth Justice	Serious Violence	2024	29/01/24 BS advised this will be taken over by youth justice, mentoring programme for young people in schools. The details are still being developed and evolved from what was previously in place. BS will update at next PAG 29/04/24 slight adjustment to targeting and delivery. Serious Violence intervention specialist appointed to work with schools who will refer in. Test process will begin iminentoly.		Numbers of schools engaging Number of young people receiving mentoring
17.10.23	Serious violence intervention - Rugby knife crime initiative - New Artwork, link with sports clubs, launch event around basketball.	RBC/Police/WCC	Serious Violence	Through 2024	29/1/24 HB advised small working group is being formed with RBC Officers and Police. Logo designs have begun and Project aims and objectives have been completed #Knife Free Rugby 29/4/24 Merchandies procured, looking at best way to launch, event work, sports clubs and websites. Anti violence Bee and VR work to coincide. Lunch August 29/7/24 Launc on 3rd August Launch event, Antiviolence bee tour promoting campaign, website work completed, banners, VR role out for young people		Reduction on knife related incidents involving young people, Number of young people engaged
17.10.23	Look at health data, hospital reports of young people from Rugby attending with stab wounds to help expand knowledge on extent of problem	ICB	Serious Violence	Jan-24	29.1.24 Unable to update, next meeting 29.7.24 JC tricky with UHCW re data collection, can get it from Warwick, to see if Rugby data. If they present they should have safe guarding referral put in. Daily safe gaarding meeting, strat meetings, JC will dig a bit more. Safe guarding meeting run by WCC front door		
17.10.23	Op Sceptre - Week of knife crime awareness work including a knife amnesty	Police	Serious Violence	13/11/2024	Operations completed. Activity from SNTand rural crime team across Borough 12 knives submitted via amnesty	23.11.24	Numbers of knives surrendered
29.01.24	Opp Thunderbird to address Violence in Town Centre involving Young people	Police and RBC	Serious Violence	2024	29/1/24 Uplift of town centre policing Friday and Saturday night, home visits young people through youth intervention 29.4.24 Ongoing work, original individuals dispersed and incidnces reduced. 29.7.24 Operations moved onto locations specific, op resolve taken over Can report people for carrying knives, joint visit with Police and Youth Justice to educate, promoted by RBC through #knifefreerugby	29.07.24	Reduce instances of violence in town centre
29.4.24	Op Talkative	Police, Youth Justice and RBC	Serious Violence	2024	29.7.24 Figures on numbers would be useful IJ will provide		Reduce insances of young people carrying or using knives
29.4.24	Op Resolve	Police	ASB	24/25	Town centre dedicated PSPO and upsurge dates across the year, 1st one on 18th May, also xmas light switch on 29.7.24 Ongoing work, data being produced on impacts surge events being planned		Reduce Town Centre ASB
29.7.24	Youth Justice to share quarterit report on their stats on young people	Youth Justice	Serious Violence	next PAG			

Personal Robbery							
Subgroups	PSPM, Youth Intervention	Existing Strategies	Serious Violence				
Duties	Section 17, Serious violence						
Date	Action	Lead Authority	Existing Action Plan	Target Date	Update	Completion Date	Outcomes
17.10.23	Crime data shows this is decreasing but a further look at data is required in regards to these offences, many reported and victim does not want pursue. Is this under reported, why do victims not follow up.	Police		Jan-24	29.1.24 SBS updated that new Police volunteers being trained up to look at data and trends. Will look at MO and trends		Identify trends Identify if there is
29.01.24	ET figures remain low, CB to speak to schools at Youth Intervention to identify if this is occurring in schools and not being reported	RBC		Apr-24	Schools reporting incidences but not seeing an increase	Apr-24	linked young people and schools
29.4.24	Monitor data to see if there is an increase, otherwise no further interventions	RBC WCC		2024	29.7.24 JZ One spike of on incident 7 robberies in Caldecott park, all apprehended non local youths from West mids and London, believe to be trafficked.		

Retail Business Crime							
Subgroups	PSPM, WRCI		Exsisting Strategies				
Duties	Section 17						
Date	Action	Lead Authority	Exsiting Action Plan	Target Date	Update	Completion Date	Outcomes
17.10.23	Safer Buinesss Action Week	WCC, Police, RBC		22.10.23	Police and other agnecies took part in joint partnership working	29.10.23	Reduce shop lifing
17.10.23	Focus on reoffenders - local offenders and vulnerability	Police, RBC		Apr-24	29.1.24 SBS Police outcome team focusing on retail crime, will be reporting on repeat offenders and vulnerability. Will help progress this work. 29.4.24 Work being done by police already on shop lifters and offering differnt pathways, SD will get data on this so we can link in 29.7.29 Dedicated team have been reintroduced, looking at outcomes and pathways once offenders have been identified.		Reduce shop lifting, Help vulnerable individuals
17.10.23	Best Bar none scheme	WCC, Police, RBC		Apr-24	29.1.24 BF scheme in leamingon had 24 venues, looking to replicate in Rugby. Will be personalised to Rugby. Assessors in RBC licensing team, role out to begin in March 2024 29.7.29 BF will do a timeline Additional work being done to tackle shop lifting on reatl park using outcome team		Safe guard people in licensed venues
17.10.23	Opp Corner - Plain clothes Police at retail parks and ongoing operational name focusing on shoplifting	Police			29.7.24 Work ongoing	Jan-23	Reduce shop lifting
17.10.23	Opp Assured	Police, RBC, WCC		Dec-23	Uplift in Policing around Christmas	Dec-23	Identify trends
29.1.24	Increase Buisness Break ins. Police increasing presents, new information on WCC Buisness watch webiste. Monitor schemes	Police WCC		Apr-24	29.4.24 Ongoing, work Looking at CCTV trend not contiuned	29.7.24	Reduce incidents
29.1.24	Increase in thefts from HGVs, PSP being developed around MO and locations	Police, all		Apr-24	MOTO has PSP on ongoing work		Reduce incidents
29.1.24	Safer Buinesss Action days 1/3/23 and 2/3/23 - Partneship working planned to wok with businesses on shop kind, retail vilence and identify problems with multi agency approach	Police led all		Mar-24	Completed multitagancey work	Mar-24	Number of businesses helped, reduce inceidnces of work place violence
29.1.24	Op Mille - Gathering intellegience on Eastern Bulkan OCGs and link to retail buinessses	All		Apr-24			Provide intellegence on numbers of buinessses

Domestic Abuse							
Subgroups	VAWG, PSPM, ASB Case Management, MARAC, DA Steering Group		Existing Strategies	VAWG			
Duties	Section 17, Serious violence, Domestic Abuse, DHR						
Date	Action	Lead Authority	Existing Action Plan	Target Date	Update	Completion Date	Outcomes
17.10.23	Conduct an internal audit of who and how DA is being managed in RBC to identify current work being done and future actions	RBC		Jan-24	29.1.24 TBC HB to update at next meeting 29.1.24 RBC are to discuss with refuge sharing some space in TH. HB to follow up with GB and report at next meeting 29.4.24 GB has left so HB unable to follow up 29.7.24 HB needs to		Increase reporting, ensure victims received correct advice and signposting
25.10.23	Lower reporting to Refuge identified at DA Steering group. Revisit meeting from 7/7/23 where multiagency actions were developed to help increase reporting.	RBC/Police/Refuge		Nov-23	follow up		Ensure victims receive correct support Number of children who get additional support
29.1.24	Enhancing offer to young people involve in or witnessing DA to help with provide additional support	WCC Childrens Services		Apr-24	29.7.24 no update need to send invite to		
29.1.24	CSP requires strategic direction from Countywide DA Emerging trends group. HB to follow up with group	RBC WCC		Apr-24	29.1.24 HB could not attend update at next meeting 29.7.24 HB attended need to update.		Provide local actions for CSP
29.1.24	Request a data look at location and demographics of DA	RBC WCC		Apr-24	29.4 HB to follow up.		Better understanding or data to develop local actions

Exploitation of Young People

Subgroups Duties	VAWG, PSPM, Local Contextual Safe Guarding Group, Youth Intervention, Warwickshire Safe Guarding Exploitation sub group		Existing Strategies	Safe Guarding			
	Section 17, Serious violence, Prevent,						
Date	Action	Lead Authority	Existing Action Plan	Target Date	Update	Completion Date	Outcomes
17.10.23	Staff Awareness and training around NRM	WCC/RBC	Modern Slavery Steering group	Apr-24	29.01.24 HB to discuss with TK re RBC training 29.04.24 BF advised countywide training event will be going ahead for front line staff		Number of staff trained
17.10.23	NRM referral pilot, data provide around number of referrals	Childrens Services			29.01.24 Data provided by VW and will be provided Quarthey 29.7.24 NRM pilot, being completed by Childrens services now rather than HO,	29.01.24	Overview of data
17.10.23	Link in with Warwickshire Safe Guarding Exploitation sub group	RBC, WCC		Apr-24	29.01.24 HB to discuss with TK and report back at the next meeting		
29.1.24	WCC Commission Loudmouth to go into schools. Provie theatre education on a range of topics including exploitation, County lines, modern slavery, online safety dependant on the age group	WCC Schools		Mar-24	16 Primary Schools 5 secondary schools by end March 2024 29.7.24 HB applied for further PCC funding for more work from loud mouth	Mar-24	Numbers of schools and pupils
29.1.24	Free CCE and CSE for staff in licenced venues and food businesses. To occur on 28th and 29th February 2024 at Rugby college	WCC		Feb-24	Rugby First, RBC licensing and Warwickshire Retail Crime Initiative have been promoting this to Rugby businesses	Feb-24	Number of businesses attending
29.1.24	Police YET team engaging schools with VR sessions on County lines and exploitation. JJ to provide numbers and details of schools attended	Police and Schools		Ongoing	29.4.24 HB and CBmet with YET team, still not received numbers but work is ongoing 29.7.24 Still not had figures 29.7.24 EVA to be done at Prior Park by CB and BF, LCSM needs to report numbers being traffiked, issues with Vapes, work being done County wide via CSOG joint PCC funding		Numbers of schools and pupils
29.4.24	LCSM needs to link into this as lots of discussion around explotaion of young people, in particular locations.	ALL		Ongoing			

Hate Crime							
Subgroups	VAWG, PSPM, Hate Crime Partnership, ASB Case Management		Existing Strategies	Hate Crime Strategy			
Duties	Section 17, Prevent						
Date	Action	Lead Authority	Existing Action Plan	Target Date	Update	Completion Date	Outcomes
17/10/2023	Review of updated Warwickshire Hate Crime Partnership Action Plan and identify which of these feed into Rugby CSP Actions	RBC	Hate crime partnesrship action plan	Jan-24	29.1.24 BF will be organising workshop for partners to identify where action plans will be for CSPs 29.4.24 Now been done, HB needs to link in with this	29.7.24	Provide future local actions
17/10/2023	All partners sign up to Warwickshire Hate Crime Dash Board identify rugby specific trends to identify actions	All		Jan-24		29.1.24	
19/10/2023	Police operating model Update (from Hate Crime Partnership Meeting)	Police		TBC	29.1.24 SBS will check and confirm where this is at from am Policing point of view 29.4.24 Allocation or resources to hate crime. JZ to follow up 29.7.24 EDI PSCOs in place , bring response and follow up in house	29.7.24	Provide consistent approach
17/10/2023	Align Comms (Hate Crime Partnership Comms Group)	All			29.4.24 BF to share couty comms calender, keen to promote at community engagement events 22.7.24 WCC Coms linking in with RBC		
17/10/2023	Review internal Hate Crime policies and staff training	RBC	Hate crime partnesrship action plan	Jan-24	29.1.24 HB to meet with TK to discuss and progress. Equip can provide training		Ensure staff awareness, numbers trained
29/01/2024	Review of schools data as identified high numbers of schools reporting. CB to connect with schools through Youth Intervention HB to speak to Karl Lewis	RBC WCC	Hate crime partnesrship action plan	Apr-24	29.4.24 HB not spoken to KL yet will raise it at next hate crime partnesrship meeting 29.7.24 Hate Crime partnership taking this as a County wide action to have consistant school approach	29.7.24	Identify area for action

Warwickshire Community Safety Agreement

2025 - 2029



DRAFT

safe in...
warwickshire

Contents

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Foreword

I am very pleased to introduce the Warwickshire Community Safety Agreement which sets out the priorities of the Safer Warwickshire Partnership Board and is designed to deliver our clear vision: 'Working together to keep Warwickshire safe.'

Building on the detailed strategic assessments used to set new priorities for each of our four Community Safety Partnerships in the county, these countywide priorities reflect the community safety issues and concerns of residents across Warwickshire and set out our shared commitment to tackling these.

They are also closely aligned to the priorities set out by the Police and Crime Commissioner in his new Police and Crime Plan, reflecting our joint ambition for a county that is safer for all.

Since the previous Warwickshire Community Safety Agreement was produced in 2022, significant changes and uncertainties have impacted both community safety and the broader societal landscape in which we operate. The aftermath of the COVID-19 pandemic, cost of living pressures and wider national societal unrest have resulted in challenges for residents and increased demand on services. This is at a time when partner agencies also have responsibility for the implementation of new community safety duties and national priorities, and managing ongoing funding pressures.

All of the above makes collaborative working ever more important to maximise the impact of available resources. Community safety partners have a good track record of working together to deliver positive outcomes for the residents of Warwickshire and the priorities set out in this agreement provide a clear focus for joint work to deliver lasting impact for our local communities.

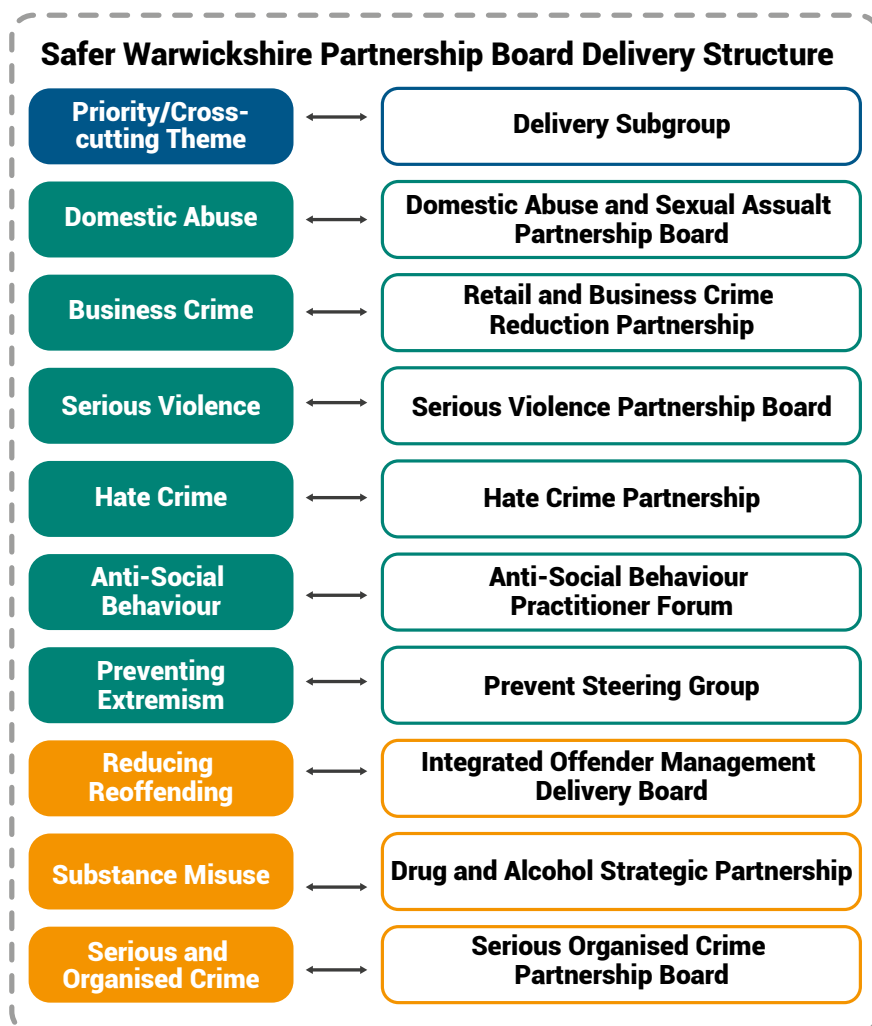
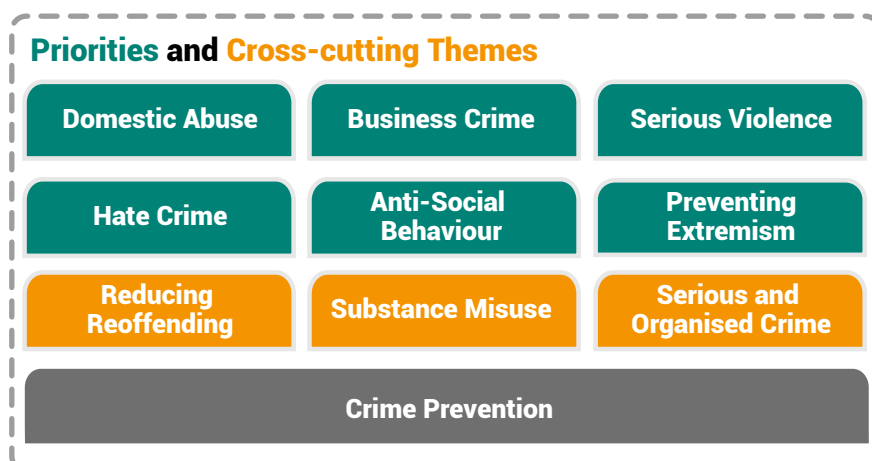
The local government landscape is likely to look very different by the end of this agreement period, with discussions ongoing about reorganisation and devolution. Wherever that leads us, we look forward to working together over the next four years and beyond to create safer communities for all Warwickshire residents, businesses and visitors.

Councillor Dale Bridgewater
 Chair of the Safer Warwickshire Partnership Board
 Portfolio Holder for Fire & Rescue and Community Safety
 – Warwickshire County Council



Warwickshire Community Safety Agreement 2025-2029: Plan on a page

This agreement sets out how partner agencies in Warwickshire will work together to implement our shared community safety priorities.



Links to other boards and strategies

- Warwickshire Health and Wellbeing Board and Strategy
- Warwickshire Safeguarding Adults Board and Strategic Plan
- Warwickshire Safeguarding Children Partnership and Business Plan
- Warwickshire Road Safety Partnership and Strategy
- Police and Crime Plan for Warwickshire
- Warwickshire Housing Partnership Board
- Warwickshire Criminal Justice Board
- Warwickshire Resilience Forum
- Warwickshire County Council Creating Opportunities Board
- Multi-Agency Public Protection Arrangements (MAPPA) Strategic Management Board.

Setting the scene

Why do we need a Community Safety Agreement?

The Crime and Disorder (Formulation and Implementation of Strategy) Regulations 2007 state:

- Before the end of each year the county strategy group shall prepare a community safety agreement for that year.
- The community safety agreement shall be based on the strategic assessments for that year prepared by the strategy groups for the areas in the county area

What does the Community Safety Agreement need to include?

The Crime and Disorder (Formulation and Implementation of Strategy) Regulations 2007 with subsequent amendments further state:

The community safety agreement shall identify –

- a) the ways in which the responsible authorities in the county area might more effectively implement the priorities set out in these strategic assessments through coordinated or joint working; and
- b) how the responsible authorities in the county area might otherwise reduce re-offending, crime and disorder, prevent and reduce serious violence or combat substance misuse through coordinated or joint working.

Who are the responsible authorities?

The responsible authorities in Warwickshire as a two-tier local authority area are currently:

- ☐ Warwickshire County Council

- ☐ North Warwickshire Borough Council

- ☐ Nuneaton and Bedworth Borough Council

- ☐ Rugby Borough Council

- ☐ Stratford-on-Avon District Council

- ☐ Warwick District Council

- ☐ Probation Service Warwickshire

- ☐ Warwickshire Police

- ☐ Warwickshire Fire and Rescue Service

- ☐ NHS Coventry and Warwickshire Integrated Care Board.

Whilst the Police and Crime Commissioner for Warwickshire is not a named responsible authority, there is a mutual duty to co-operate and have regard to each other's priorities. There is also a duty on the county strategy group to send a copy of the Community Safety Agreement to the Police and Crime Commissioner.

What is the Warwickshire County Strategy Group?

The Safer Warwickshire Partnership Board fulfills the requirements of the county strategy group. Members of the Board include councillors and/or senior officers from all the responsible authorities, the Police and Crime Commissioner and representatives from the voluntary and community sector.

The Board aims to create safer communities through the reduction of crime and the promotion of safety, with an agreed vision:

'Working together to keep Warwickshire safe'



What are Community Safety Partnerships (CSPs)?

In two-tier local authority areas such as Warwickshire, Community Safety Partnerships sit at a District/Borough level and fulfil the requirements of strategy groups for the areas in the county area. They are responsible for preparing a strategic assessment and implementing a partnership plan on behalf of the responsible authorities for the area.

There are currently four CSPs in Warwickshire:

- North Warwickshire CSP
- Nuneaton and Bedworth CSP
- Rugby CSP
- South Warwickshire CSP (incorporating Stratford-on-Avon and Warwick Districts)

What other legislative requirements do community safety partners need to meet?

The community safety landscape is increasingly complex. A summary of the key pieces of relevant legislation can be found at Appendix A.

What is the Warwickshire approach to priority setting and the development of the Community Safety Agreement?

Prior to 2021, annual strategic assessments were undertaken for each CSP and used to inform local and countywide priorities. In October 2021 all partners agreed to move to a four-year cycle of Strategic Assessments to enable a more strategic approach to long-term priorities to be taken. A Management of Risk in Law Enforcement (MoRiLE) assessment is undertaken every two years to determine the risk posed across a range of crime types and issues and identify any emerging threats, and an annual overview of the CSP priorities is undertaken in line with the requirements set out in legislation.

The Community Safety Agreement and countywide priorities form part of this four-year cycle but will be reviewed annually by the Safer Warwickshire Partnership Board to ensure compliance with the Crime and Disorder Regulations.

Warwickshire Community Safety priorities

Community Safety Partnership priorities

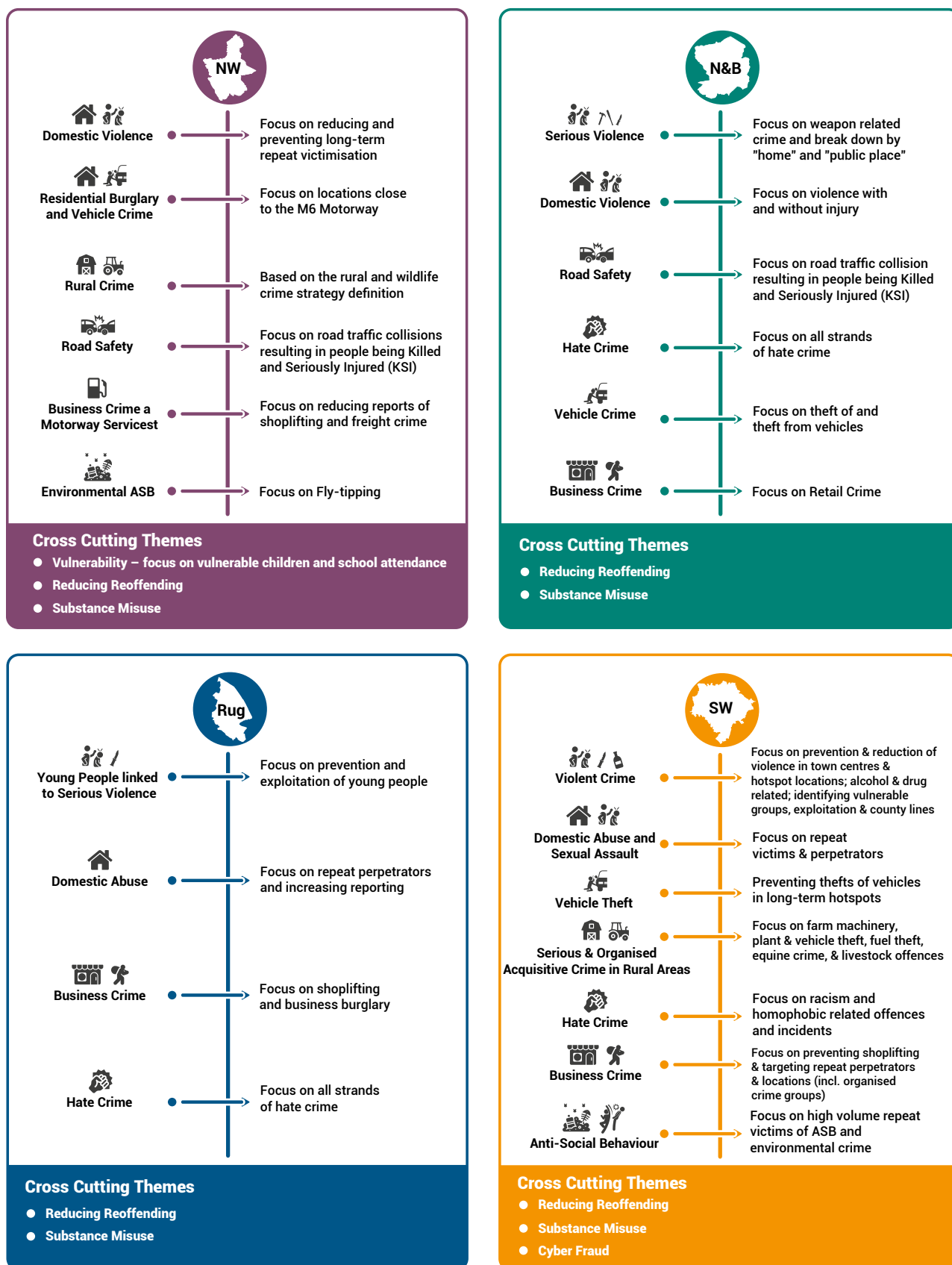
During 2024-25, comprehensive strategic assessments were prepared for each CSP by the partnership Community Safety Analysts. Information analysed included:

- Data from a wide range of sources, including local partnership agencies
- Results of the MoRiLE risk assessment undertaken with partner agencies
- The views of residents captured through the 2024 Your Say on Community Safety survey and local engagement
- Input from consultation meetings with partners and an online survey with wider stakeholders.

The strategic assessments were used to prepare draft priorities for each CSP. These were presented to each CSP Board in February/March 2025, with final sets of priorities agreed as shown in figure 1 on the following page.



Figure 1: Warwickshire Community Safety Partnership Priorities – 2025-29



Information on how to access further information about the strategic assessments and community safety data can be found at Appendix B.

Countywide priorities

In April 2025, representatives from the responsible authorities convened a workshop to identify countywide priorities for the period 2025-2029. In accordance with the requirements for a Community Safety Agreement, they considered both the new CSP priorities and other areas where a coordinated countywide approach would be beneficial. Priorities from the new Police and Crime Plan and latest MoRiLE risk gradings were taken into account as part of the decision-making process.

Seven priorities/themes that are priorities for at least two CSPs, with clear benefits to a coordinated countywide approach supporting local delivery, were chosen:

☐ Domestic Abuse¹

☐ Business Crime

☐ Serious Violence

☐ Hate Crime

☐ Anti-Social Behaviour

☐ Reducing Reoffending

☐ Substance Misuse.

Two additional priorities/themes that are not CSP priorities were also chosen:

☐ Preventing Extremism

☐ Serious and Organised Crime.

Although these are not CSP priorities, they form key elements of a countywide approach to reducing crime and disorder that would benefit from coordinated or joint working.

¹ Some CSPs have adopted this priority as Domestic Violence based on the data presented in the strategic assessments. There was unanimous agreement in the April 2025 workshop that the countywide priority should be worded as Domestic Abuse.

The work of the county Domestic Abuse and Sexual Assault Partnership Board also includes all Sexual Assault, Harmful Practices and Stalking.

Following discussion at the SWPB meeting in June 2025, it was agreed to add crime prevention as a further theme underpinning work across all the priorities. In this sense, crime prevention is not a discrete area of work so much as an underpinning principle describing an important way in which partners will work to address the priorities

Figure 2 below shows the countywide priorities and cross-cutting themes along with their key areas of focus.

Figure 2: Agreed Priorities and Cross-cutting Themes of the Safer Warwickshire Partnership Board



Delivering the priorities

Responsible authorities and wider partner agencies will work together to deliver the priorities through a series of subgroups reporting into the Safer Warwickshire Partnership Board (SWPB). The partnership governance structure and subgroups responsible for the delivery of each priority are shown in figures 3 and 4 below.

Figure 3: Safer Warwickshire Partnership Board Governance Structure

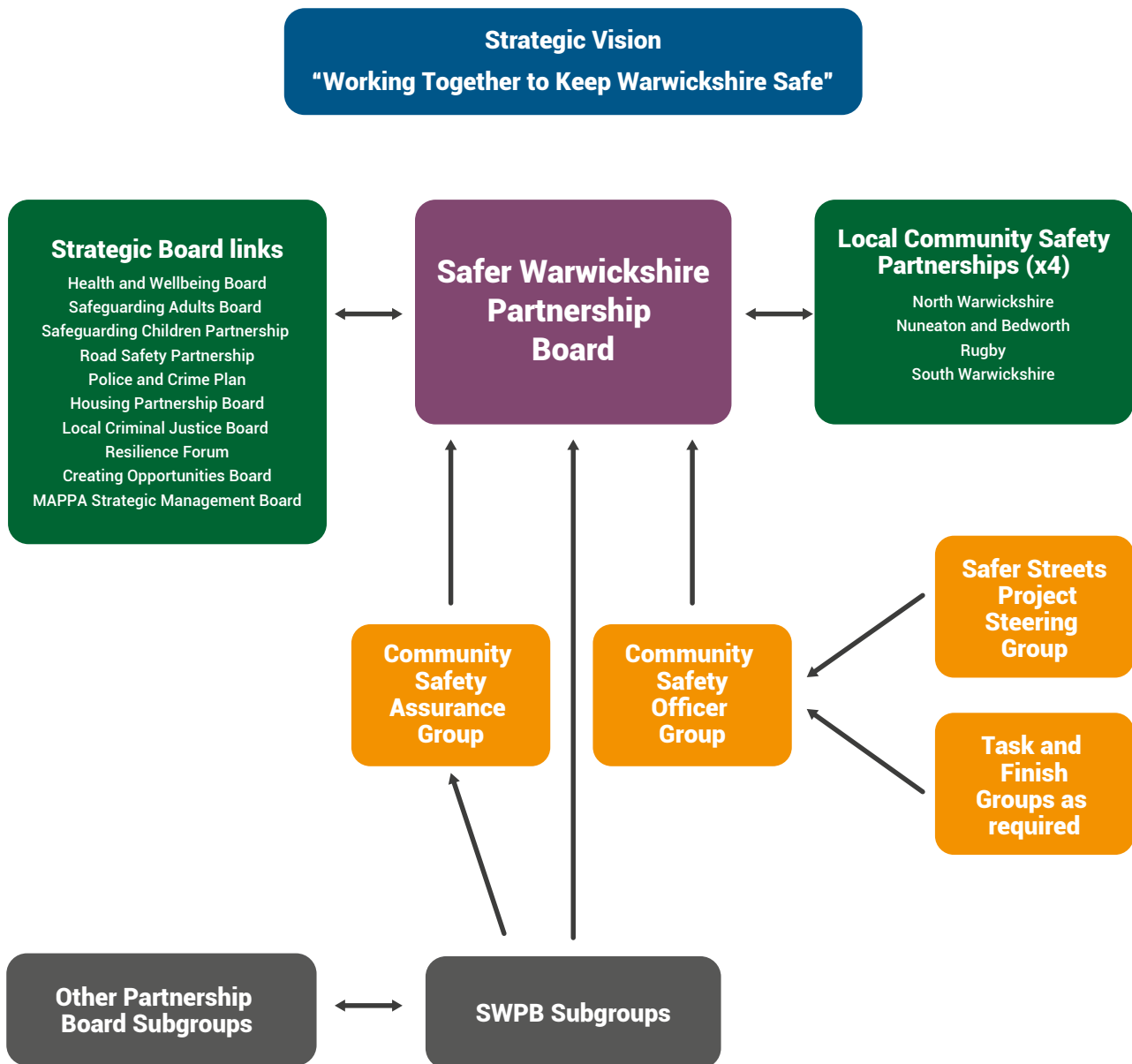
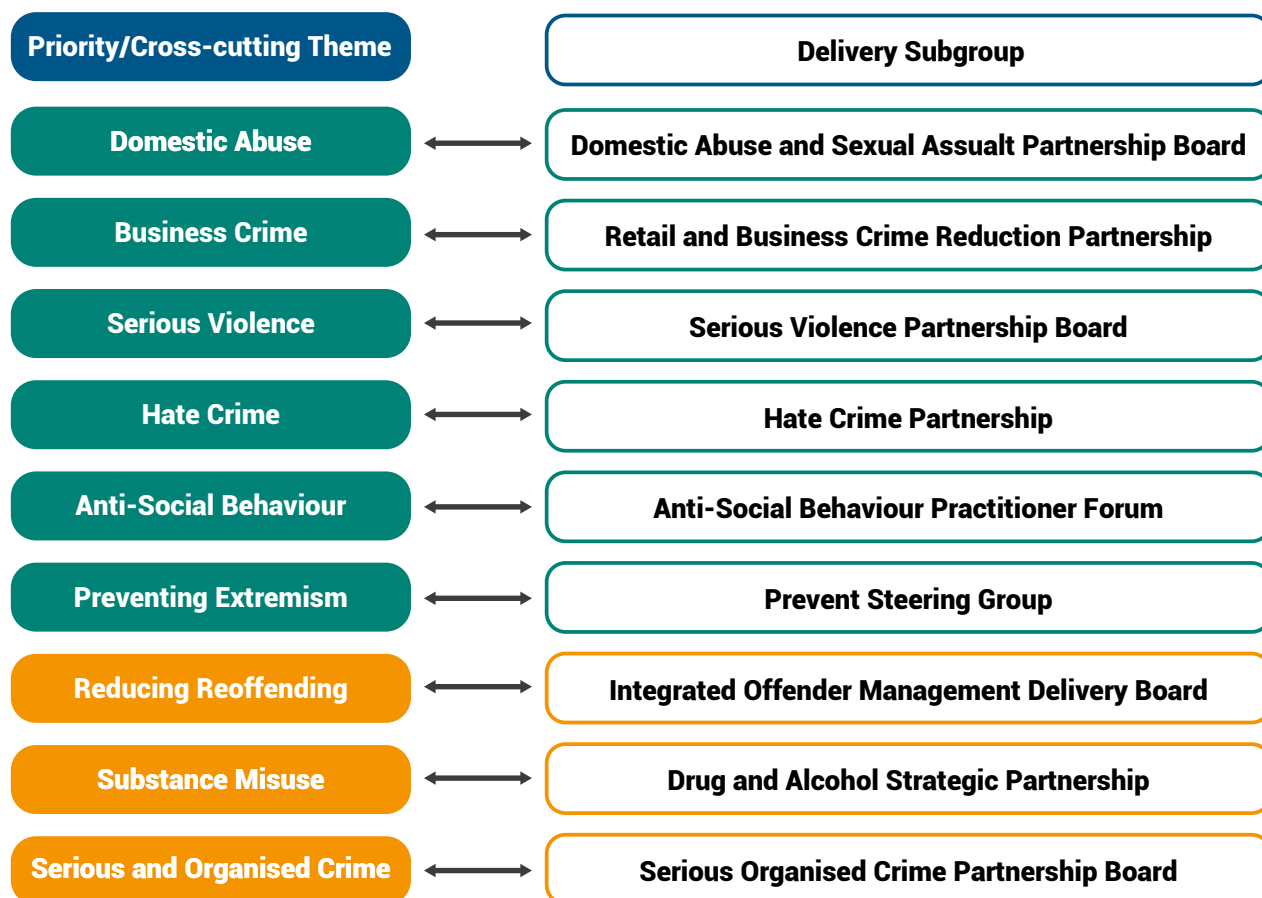


Figure 4: Safer Warwickshire Partnership Board Delivery Structure



An overview of the responsibilities for partner agencies involved in subgroups can be found at Appendix C.



Aligning delivery

There are clear overlaps between many of the priorities and subgroups. In addition, the cross-cutting themes require partnership focus as they have the potential for significant impact across the priorities. These overlaps will be managed through representatives of the priorities sitting on other relevant subgroups to ensure work is coordinated and duplication reduced. In addition, strategic frameworks have been developed for Reducing Reoffending and Exploitation as a mechanism to provide clarity and avoid duplication for themes that sit across multiple work areas.

Leads from each subgroup will meet quarterly at the Community Safety Assurance Group to discuss key activity, areas of good practice and issues of concern, with a report from this group then submitted to the SWPB. This mechanism will also be used to identify any cross-cutting initiatives that can be developed to most effectively implement the overall vision of the Board.

A two-way communications mechanism between CSPs and countywide subgroups will be formalised to ensure all partners are aware of and can contribute to work ongoing to deliver the countywide priorities.

Links to other strategic boards and plans

Work coordinated by and through several other strategic boards and plans has a significant role to play in the delivery of the Community Safety priorities, particularly around the themes of prevention and safeguarding.

These boards and plans include:

- The Warwickshire Health and Wellbeing Board and Strategy

- The Warwickshire Safeguarding Adults Board and Strategic Plan

- The Warwickshire Safeguarding Children Partnership and Business Plan

- The Warwickshire Road Safety Partnership and Strategy

- The Police and Crime Plan for Warwickshire

- The Warwickshire Housing Partnership Board

- The Warwickshire Criminal Justice Board

□ The Warwickshire Resilience Forum

□ The Warwickshire County Council Creating Opportunities Board

□ The Multi-Agency Public Protection Arrangements (MAPPA) Strategic Management Board.

Coordinators of most of these Boards meet regularly through the Partnership Board Coordinators Group, enabling issues of shared priority and concern to be discussed and progressed. In addition, the deputy chair of the SWPB is a representative from the Health and Wellbeing Board (HWB), demonstrating the strategic links between the two partnerships and alignment to the HWB approach of Health in All Policies.

Community Safety forms a core element of the countywide approach to Creating Opportunities, providing additional opportunities to enhance join up with partner agencies within priority locations.

Communications and engagement

Effective joint communication is essential for delivering both CSP and countywide priorities. It enables residents to access community updates, support services and engagement opportunities, while providing valuable feedback to partner agencies.

The SWPB has adopted a Communications Strategy for the period 2025-28. This sets out partners' shared commitment to coordinated messaging and provides a framework for effective community safety communications in Warwickshire.

Performance management

Data and analysis

A monthly Community Safety performance report is prepared by the Community Safety Analysts and provides data showing crime reported to the Police and, where appropriate and available, information from other partners. This reporting will be aligned to the countywide priorities set out in this agreement, enabling a regular assessment of performance against these to be made.

In addition, the Community Safety Analysts manage a series of dashboards providing partner agencies with access to data across a range of community safety themes updated on a regular basis. Information from the dashboards and further specific analysis reports and recommendations prepared for each CSP and some countywide priority areas is discussed quarterly in the relevant meetings, enabling activity to be planned in relation to areas of concern or off target performance.

Management of activity

Crime data alone cannot be used to effectively measure performance against community safety priorities. This can be affected by a range of factors outside the control of partner agencies such as changes to crime recording guidelines, and there is a longstanding challenge around whether increases in reporting of certain crime types such as domestic abuse and hate crime is a negative reflecting increased crime levels or a positive reflecting increased awareness and confidence in reporting.

The SWPB subgroups have detailed strategies, frameworks and/or action plans in place setting out the work to be undertaken to deliver against each priority. To ensure this work is as effective and coordinated as possible, a new process will be established with each subgroup agreeing a small number of key indicators for their priority. Progress against these will be reported quarterly to the Community Safety Assurance Group for discussion and potential resolution of challenges affecting performance, and then onwards to the SWPB.

Annual reporting

An annual review of this agreement and performance against each of the priority areas will be presented to the SWPB. This will incorporate a review of the priorities themselves based on updated information available and aligned to reviews of the CSP priorities.



Appendix A

The Community Safety legislative framework

The legal duty on partner agencies to work together to improve community safety was first set out in the Crime and Disorder Act 1998. This has subsequently been developed and amended within a number of other pieces of legislation. Shown below is a summary of the key elements of legislation of relevance to community safety partnership working.

In Warwickshire, many of the strategies and protocols required within the legislation are coordinated at a county level and can be found on the partnership Safe In Warwickshire website:

<https://safeinwarwickshire.com/>

Crime and Disorder Act 1998

Introduced responsible authorities with a duty to produce strategies for the reduction of crime and disorder.

Placed a duty on agencies including the Police and local authorities to have due regard to, and do all they reasonably can to prevent, crime and disorder (Section 17).

Crime and Disorder (Formulation and Implementation of Strategy) Regulations 2007

Made further provisions relating to the implementation of the Crime and Disorder Act.

Placed a duty on (what are now) Community Safety Partnerships (CSPs) to prepare a strategic assessment and prepare and implement a partnership plan.

Introduced a requirement to have a county strategy group² with responsibility for preparing a community safety agreement.

Placed a duty on CSPs to have in place arrangements and a protocol for the sharing of information between responsible authorities³.

The regulations have been updated over subsequent years to implement legislation introduced since 2007. Responsible authorities are now required to work together to formulate and implement a strategy/strategies for:

²In Warwickshire this is the Safer Warwickshire Partnership Board (SWPB)

³Coordinated at a county level in Warwickshire.

- the reduction of crime and disorder (including anti-social and other behaviour adversely affecting the local environment)
- combatting the misuse of drugs, alcohol and other substances
- the reduction of re-offending
- preventing people from becoming involved in serious violence
- reducing instances of serious violence.

Domestic Violence, Crime and Victims Act 2004

Placed a duty on CSPs to undertake Domestic Homicide Reviews (it is proposed that these will be known as Domestic Abuse Related Death Reviews once the legislation is amended)⁴.

Police and Justice Act 2006

Introduced a requirement for crime and disorder scrutiny committees.

Added requirements for CSP strategies to include anti-social behaviour (and other behaviour adversely affecting the local environment) and the misuse of drugs, alcohol and other substances. Same requirements added to the Section 17 duty.

Policing and Crime Act 2009

Added a requirement for CSP strategies to include the reduction of re-offending. Same requirement added to the Section 17 duty.

Police Reform and Social Responsibility Act 2011

Abolished Police Authorities and introduced Police and Crime Commissioners (PCCs) for areas outside London⁵.

Placed a duty on PCCs to issue a Police and Crime Plan. Mutual duty on PCCs and responsible authorities to co-operate and have regard to each other's priorities.

Crime and Disorder (Formulation and Implementation of Strategy) Regulations 2012

Amended the 2007 regulations to require county strategy groups to send a copy of the Community Safety Agreement to the PCC, and CSPs to do the same with their partnership plan.

Made provision for PCCs to require representatives of responsible authorities to attend a meeting to assist in the formulation and implementation of strategies.

⁴Coordinated at a county level in Warwickshire.

⁵Police Authorities were a responsible authority under the Crime and Disorder Act 1998, but PCCs are not.

Anti-Social Behaviour, Crime and Policing Act 2014

Introduced a range of new powers to tackle Anti-Social Behaviour (ASB).

Introduced two measures to give victims a greater say in tackling ASB: the Community Trigger (now ASB Case Review) and Community Remedy.

Counter-Terrorism and Security Act 2015

Introduced a requirement for specified authorities to have due regard to the need to prevent people being drawn into terrorism (the Prevent Duty).

Modern Slavery Act 2015

Placed a duty on specified First Responder agencies to notify the Home Office when they come across potential victims of modern slavery.

Introduced a requirement for organisations over a certain size to disclose each year what action they have taken to ensure there is no modern slavery in their business or supply chains.

Domestic Abuse Act 2021

Placed a duty on local authorities in England to provide accommodation-based support to victims of Domestic Abuse and their children.

Introduced a requirement to have a Domestic Abuse Local Partnership Board for the purpose of providing advice to local authorities about their statutory duty to provide accommodation-based support. Introduced a duty on local authorities (and other public authorities) to co-operate with Domestic Abuse Commissioner.

Police, Crime, Sentencing and Courts Act 2022 and associated Prevention and Reduction of Serious Violence (Strategies etc.) Regulations 2022

Introduced a duty on specified authorities to work together to prevent and reduce serious violence (the Serious Violence Duty).

Added requirements for CSP strategies to include both preventing and reducing serious violence. Same requirements added to the Section 17 duty.

Placed a duty (not yet fully implemented) on named authorities to undertake offensive weapon homicide reviews.

Victims and Prisoners Act 2024

Places a duty (due to be fully implemented in 2026) on relevant bodies to collaborate when commissioning support services for victims of domestic abuse, sexual abuse and serious violence. Will require partners to develop a joint needs assessment and strategy and establish a collaboration forum.

Terrorism (Protection of Premises) Act 2025

When implemented (over 2025-2027) will require those responsible for certain premises and events to consider how they would respond to a terrorist attack. Requirement for certain larger premises and events to also consider appropriate steps to reduce vulnerability to terrorist attacks.

Forthcoming

English Devolution Bill and Local Government Reorganisation

Not specifically a piece of community safety legislation, but will have significant impact on joint working and structures. Invites councils in two-tier areas to develop proposals for unitary local government. Warwickshire proposals submitted to central government in March 2025.

Crime and Policing Bill

Proposes a range of measures to deliver the government's Safer Streets mission, including new powers to tackle ASB, violence against women and girls and exploitation of vulnerable children and adults, increased action on knife crime and greater protection for retail workers.

Victims and Courts Bill

Proposes measures to increase support available to victims of crime and ASB, strengthen powers of the Victims' Commissioner, order offenders to attend sentencing hearings, restrict parental responsibility for certain child sex offenders and reform elements of the justice system.

Prevention Partnerships

Will become a requirement under the Serious Violence Duty and require the creation of multi-agency partnerships to improve the identification of and support to young people at risk of being drawn into crime.

Appendix B

Community Safety data

Further information about the CSP strategic assessments undertaken by the Community Safety Analysts and data used to set the CSP priorities can be requested from the Warwickshire County Council Business Intelligence team: businessintelligence@warwickshire.gov.uk.

The Community Safety Analysts manage a series of dashboards providing partner agencies with access to data across a range of community safety themes updated on a regular basis. For further information or to request access, please contact the team using the email address above.



Appendix C

Partnership meeting expectations

Chairs

- Ensure agendas
 - a) reflect the purpose of the group and its onward reporting requirements and
 - b) cover all items that need to be discussed and progressed as a partnership in a timely fashion.

- Create a welcoming environment that encourages participation from all attendees.

- Steer discussions in a structured fashion, ensuring actions and next steps are clear for each agenda item.

- Ensure actions and activities set out within plans coordinated by the group are completed.

- Build links with chairs and lead officers from other relevant groups to coordinate work and reduce duplication.

Administration

- Ensure papers are circulated in a timely fashion ahead of each meeting, giving attendees time to read them and prepare in advance.

- Ensure minutes are circulated promptly following each meeting, giving attendees time to complete actions ahead of the next meeting.

- Ensure group mailing lists and calendar invitations are kept up to date.

Group members

- ☐ Attend meetings or arrange for a suitable substitute to attend in their place.

- ☐ Read papers in advance and ensure any substitutes are appropriately briefed.

- ☐ Have sufficient delegated powers to deal with matters discussed in the meeting or, if not, ensure necessary approvals are sought in advance.

- ☐ Represent the views of their organisation.

- ☐ Keep their organisation and, where relevant, other partnerships of which they are a member informed about progress and the outcomes of meetings.

- ☐ Complete agreed actions in a timely fashion.

- ☐ Contribute to the development of strategies and action plans linked to the work of the group.

- ☐ Work constructively with other group members to achieve consensus on actions required to address countywide priorities.

- ☐ Contribute to the timely undertaking and delivery of action plan actions and activities.



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AGENDA MANAGEMENT SHEET

Report Title:	Production of the new Local Plan
Name of Committee:	Scrutiny Committee
Date of Meeting:	16 September 2025
Contact Officer:	Neil Holly, Development Strategy Manager, neil.holly@rugby.gov.uk
Summary:	<p>This report responds to a request from the Scrutiny Committee for an update on the progress and timescales for the new local plan with a particular focus on brownfield sites and grey belt.</p> <p>The report summarises the local plan timetable and the tasks that are currently underway.</p>
Financial Implications:	There are no financial implications of this scrutiny committee report. Production of the local plan is being funded through existing budgets.
Risk Management/Health and Safety Implications:	A local plan risk register was appended to the cabinet report of 4 March 2025. An updated risk register is appended as Appendix 1 .
Environmental Implications:	An updated Climate Change and Environmental Impact Assessment will be undertaken for the next stage of the local plan.
Legal Implications:	There are no legal implications of this report. The process for producing local plans is set out in Part 2 of the Planning and Compulsory Purchase Act 2024 and The Town and Country Planning (Local Planning) (England) Regulations 2012.
Equality and Diversity:	An updated Equalities Impact Assessment will be prepared for the next stage of the local plan.

Scrutiny Committee - 16 September 2025

Production of the new Local Plan

Public Report of the Chief Officer - Growth and Investment

Summary

This report responds to a request from the Scrutiny Committee for an update on the progress and timescales for the new local plan with a particular focus on brownfield sites and grey belt.

The report summarises the local plan timetable and evidence collection and other tasks that are underway.

1. Local plan timetable

- 1.1. In December 2022 council decided to proceed with a full update to the local plan.
- 1.2. Between 30 October 2023 and 2 February 2024 a first 'Issues and Options' consultation was undertaken.
- 1.3. Between 24 March 2025 and 19 May 2025 a "Preferred Options' consultation was undertaken.
- 1.4. Both above consultations were conducted under Regulation 18 of The Town and Country Planning (Local Planning) (England) Regulations 2012 ('the Regulations').
- 1.5. The next stage will be a further pre-submission consultation under Regulation 19 of the Regulations. This consultation will be on the plan that the council intends to submit to the Planning Inspectorate for examination in public. Only after successfully completing examination and being found legally compliant and sound by the planning inspector(s) could the plan be adopted by council.
- 1.6. The anticipated timetable for plan making is set out in the Local Development Scheme which can be accessed here: <https://rugby.gov.uk/w/local-development-scheme>
- 1.7. It is anticipated that the Regulation 19 version of the plan will be considered by cabinet at its meeting on 6 January 2026. The plan would then be considered at a council meeting in January the date of which is yet to be confirmed.
- 1.8. The public consultation would then, subject to approval from cabinet and council, run from approximately 26 January 2026 to 9 March 2026 (exact dates to be confirmed).

2. Local Plan current tasks

- 2.1. The two main plan preparation tasks being undertaken by the Development Strategy team are:
- 2.1.1. reviewing and analysing responses to the preferred options consultation; and
 - 2.1.2. preparing new and updated evidence to inform the plan
- 2.2. Upwards of four thousand responses were received to the preferred options consultation. 3,325 of these responses were submitted by email or as responses to the council's online questionnaire. A further estimated 1,500-2,000 responses were submitted hard copy by letter. The Council's Business Support team is undertaking the time consuming task of scanning and recording all the hard copy responses.
- 2.3. Officers in the Development Strategy team are reading and summarising the responses.
- 2.4. A report on the consultation will be provided to councillors alongside the proposed Regulation 19 plan.
- 2.5. It will not be possible to redact all circa 5000 responses for personal information and publish them all on the council's website. However, all responses from statutory consultees, parish councils, infrastructure providers, neighbouring authorities, site promoters and other organisations will be redacted to remove personal information and published.
- 2.6. The table below summarises the work currently underway on evidence gathering, detailing the purpose of the evidence, who is preparing it and the anticipated completion date. This table lists the most important pieces of evidence only.

Evidence document	Purpose	Being undertaken by	Anticipated completion date
Strategic transport assessment	To understand the transport impacts and possible mitigation of the preferred options and reasonable alternatives	Consultants SLR instructed by Warwickshire County Council highways	End of October
Green Belt contribution assessment	To understand the relative contribution to Green Belt objectives of different parts of the Borough's Green Belt. Also shows preliminarily grey belt	Land Use Consultants	End of August
Green Belt harm assessment	To assess the Green Belt harm that would arise from	Land Use Consultants	End of October

Evidence document	Purpose	Being undertaken by	Anticipated completion date
	sites being considered for removal from the Green Belt		
Rugby urban capacity study	To assess the potential for development to be accommodated on brownfield sites within the town of Rugby	Troy Planning + Design	End of October
Level 2 strategic flood risk assessment	To understand in more detail flood risk from all sources for candidate sites	Jeremy Benn Associates	End of September
Water cycle study	To understand impacts of development on water supply, waste water treatment and river water quality	Jeremy Benn Associates	End of October
School place modelling	Understand primary and secondary school capacities across the borough into the 2040s	Edge Analytics	Mid-late September
Updated housing needs evidence	Updates the Housing and Economic Development Needs Assessment 2022 evidence on the need for affordable housing, the size of homes needed, older persons housing and other specialist housing	Iceni Projects	Early September
Updated landscape, heritage and ecology evidence for sites	To consider the implications of new information put forward by site promoters and comments of statutory consultees (Natural England, Historic England)	Lepus Consulting Node	October
Sustainability Appraisal for Reg 19 plan	Required by law, assesses the environmental effects of the plan against reasonable alternatives	Aecom	December
Updated whole plan viability assessment	Assesses the impacts of the plan's policies on development viability	BNP Paribas Real Estate	December
Infrastructure schedule	Details the infrastructure upgrades necessary to deliver the plan	In house, with Warwickshire County Council	December
Open space assessment	A qualitative and quantitative analysis of public open space in the	In house	November

Evidence document	Purpose	Being undertaken by	Anticipated completion date
	borough to support policy requirements		
Habitat Regulations Appropriate Assessment	An assessment of the plan's impacts on protected European habitat sites (all outside of the borough)	Lepus Consulting	December

2.7. The publication schedule for the above evidence has not yet been confirmed. It is likely that most evidence will be published alongside the Regulation 19 consultation in January/February 2026.

2.8. Green Belt evidence may be published earlier because of its immediate relevance for development management decisions on planning applications.

3. Risk register

3.1. A risk register for the new local plan process was appended to the 4 March 2025 cabinet report. Because risks are dynamic, and updated risk register is appended to this report as **Appendix 1**.

Name of Meeting: Scrutiny Committee
Date of Meeting: 16 September 2025
Subject Matter: Local Plan progress
Originating Department: Growth and Investment

DO ANY BACKGROUND PAPERS APPLY ☒ YES ☐ NO

LIST OF BACKGROUND PAPERS

Doc No	Title of Document and Hyperlink
	Local Development Scheme https://rugby.gov.uk/w/local-development-scheme
	4 March 2025 cabinet report https://rugby.gov.uk/web/quest/l/7299024

Appendix 1 Local Plan Project Risk Register (updated August 2025)

RUGBY BOROUGH COUNCIL PROJECT RISK REGISTER

Project: updated Local Plan (August 2025)

Objective: to prepare and adopt a new local plan for the borough

		Likelihood			
Impact	4	M	H	H	H
	3	L	M	H	H
	2	L	M	M	H
	1	L	L	M	M
		1	2	3	4

Risk	Opportunities	Consequences	Controls	Responsibility	Assessment of Risk		
					Likelihood	Impact	Risk Score
1. Potential finding of an inspector that the new Local Plan is not legally compliant or is not sound..		<ul style="list-style-type: none"> - Delay as potential need to re-consult on modifications, go back and re-do parts of the process or even withdraw the plan - Reputational damage. - Stakeholder concerns/complaints - Adverse media coverage - Risk of legal challenge - Delay in getting a plan adopted, leading to loss of appeals 	<ul style="list-style-type: none"> - Compliance with the Town and Country Planning (Local Planning) (England) Regulations 2012 and the Planning and Compulsory Purchase Act 2004. - Compliance with national policy and guidance. - Effective joint working with duty to cooperate partners. - Holding two Regulation 18 public consultations. - Careful consideration of representations made. - Preparation of proportionate evidence to support the plan's policies. - Consideration of reasonable alternatives through the sustainability appraisal process. - Potential for a legal review prior to plan submission (if deemed to be required). 	Chief Officer Growth and Investment/ Development Strategy Manager	2	3	5

Risk	Opportunities	Consequences	Controls	Responsibility	Assessment of Risk		
					Likelihood	Impact	Risk Score
2. Loss of team members / inadequate resourcing / inability to fill posts		<ul style="list-style-type: none"> - Lack of continuity, loss of institutional knowledge - Delay - Increased costs through need to use consultants 	<ul style="list-style-type: none"> - Prioritisation and effective time management to maximise the resources we have - Communication - Effective recruitment – UPDATE as of 18 August 2025 the Development Strategy team is fully staffed for the first time in three years - Flexible use of resources within the planning department to assist - Potential use of consultants if necessary 	Chief Officer Growth and Investment/ Development Strategy Manager	2	3	5
3. Delay to the local plan process due to changes to government policy. NPPF is updated but this risk now arises through national DM policies and changes to the PPG	Opportunities to reflect new national policy.	<ul style="list-style-type: none"> - Increased or wasted costs - Delay - Public perception 	<ul style="list-style-type: none"> - Monitoring and responding to government policy, including responding to consultations - Keeping the local development scheme under review 	Chief Officer Growth and Investment/ Development Strategy Manager	3	3	6
4. Change of political party/control of the council results in policy or financial changes impacting project delivery	Review of project	<ul style="list-style-type: none"> - Delay - Increased or wasted costs - Reputational damage 	<ul style="list-style-type: none"> - Use of Planning Services Working Group to seek cross-party support. UPDATE withdrawal of opposition from working groups removes this control - Council decision making at relevant stages. 	Chief Officer Growth and Investment/ Development Strategy Manager	3	3	6

Risk	Opportunities	Consequences	Controls	Responsibility	Assessment of Risk		
					Likelihood	Impact	Risk Score
5. Political disagreement with neighbouring authorities/ ineffective cooperation		<ul style="list-style-type: none"> - Failure to meet duty to cooperate (see risk 1 above) - Reputational damage - Delay - UPDATE increased risk of duty to cooperate issues with Warwickshire County Council following to their recent consultation response 	<ul style="list-style-type: none"> - Joint working through the Coventry, Warwickshire and Solihull Association of Planning Officers (CSWAPO). - Preparation of statements of common ground. UPDATE a memorandum of association has been agreed with most Warwickshire authorities 	Chief Officer Growth and Investment/ Development Strategy Manager	3	4	7
6. Local government reorganisation: successor authority elects not to adopt local plan		<ul style="list-style-type: none"> - Wasted work and cost 	<ul style="list-style-type: none"> - No controls possible 	Chief Officer Growth and Investment/ Development Strategy Manager	1	4	5
7. Delays in consultants providing evidence/ poor quality evidence		<ul style="list-style-type: none"> - Delay - Increased cost if need to re-do evidence 	<ul style="list-style-type: none"> - Joint procurement of evidence with CSWAPO - Effective procurement procedures including writing clear briefs - Careful and ongoing management of consultants 	Chief Officer Growth and Investment/ Development Strategy Manager	1	2	3
8. Cost overruns		<ul style="list-style-type: none"> - Reputational damage - Budgetary pressures 	<ul style="list-style-type: none"> - Focussing evidence tightly on justifying policies - UPDATE the securing of grant funding from central government towards plan making has reduced budgetary pressures. - Joint commissioning of evidence with neighbouring authorities - Effective project management 	Chief Officer Growth and Investment/ Development Strategy Manager	1	2	3
9. Strategic Transport Assessment and National Highways		<ul style="list-style-type: none"> - The strategic transport assessment could identify problems with proposed site allocations and/or National Highways could object - The consequences could be delay or a need to revise the draft plan. - The strategic transport assessment could be delayed due to modelling overruns or lack of officer time within Warwickshire County Council 	<ul style="list-style-type: none"> - Working with WCC to prepare the STA - Engagement with National Highways - Controls on Warwickshire County Council resourcing not possible 	Chief Officer Growth and Investment/ Development Strategy Manager	3	4	7

Risk	Opportunities	Consequences	Controls	Responsibility	Assessment of Risk		
					Likelihood	Impact	Risk Score
10. Delivery of secondary education spaces		<ul style="list-style-type: none"> - There is a risk of a plan being found unsound due to inability to meet future need for secondary education spaces UPDATE Planning Inspectorate advisory visit suggested a plan was unlikely to be found unsound on this basis alone. 	<ul style="list-style-type: none"> - Work with Warwickshire CC to understand future places requirement - Seek to identify a feasible secondary school site - Explore all options to fund a school 	Chief Officer Growth and Investment/ Development Strategy Manager	2	3	5
11. Inaccurate or misleading information in relation to the local plan circulating		<ul style="list-style-type: none"> - Reputational damage - Stakeholder concerns/complaints - Adverse media coverage 	<ul style="list-style-type: none"> - Effective communications strategy 	Chief Officer Growth and Investment/ Development Strategy Manager	3	2	5

AGENDA MANAGEMENT SHEET

Report Title:	General Fund, Housing Revenue Account Budget Monitoring and Performance Monitoring – Quarter 1 2025/26
Name of Committee:	Scrutiny Committee
Date of Meeting:	16 September 2025
Contact Officer:	Jon Illingworth, Chief Officer – Finance and Performance jon.illingworth@rugby.gov.uk
Summary:	A link to the General Fund, Housing Revenue Account and Performance Monitoring – Quarter 1 2025/26 report is included in this report for review.
Financial Implications:	There are no financial implications arising from this report.
Risk Management Implications:	There are no risk management implications arising from this report.
Environmental Implications:	There are no environmental implications arising from this report.
Legal Implications:	There are no legal implications arising from this report.
Equality and Diversity:	No new or existing policy or procedure has been recommended.

Scrutiny Committee – 16 September 2025

**General Fund, Housing Revenue Account Budget Monitoring and
Performance Monitoring – Quarter 1 2025/26**

Public Report of the Chief Officer – Finance and Performance

Summary

A link to the General Fund, Housing Revenue Account and Performance Monitoring – Quarter 1 2025/26 report is included in this report for review.

**1. FINANCE AND PERFORMANCE MONITORING – QUARTER 1
2025/26**

From 1 April 2025 the General Fund, Housing Revenue Account and the performance reporting has been split into three separate reports. The reports have been published as part of the 15 September Cabinet meeting and the links are included below.

<https://www.rugby.gov.uk/documents/20124/0/PUBLIC+AGENDA+Cabinet+15+September+2025.pdf/c922b825-c97e-790b-bdb9-721d803979d5?version=1.0&t=1756997284036>

Name of Meeting: Scrutiny Committee

Date of Meeting: 16 September 2025

Subject Matter: General Fund, Housing Revenue Account Budget
Monitoring and Performance Monitoring – Quarter 1 2025/26

DO ANY BACKGROUND PAPERS APPLY

☐ YES

☒ NO

LIST OF BACKGROUND PAPERS

Doc No	Title of Document and Hyperlink

AGENDA MANAGEMENT SHEET

Report Title:	Overview and Scrutiny Work Programme
Name of Committee:	Scrutiny Committee
Date of Meeting:	16 September 2025
Contact Officer:	Linn Ashmore, Democratic Services Officer
Summary:	The report updates the Committee on the overview and scrutiny forward work programme.
Financial Implications:	There are no financial implications arising from this report.
Risk Management Implications:	There are no risk management implications arising from this report.
Environmental Implications:	There are no environmental implications arising from this report.
Legal Implications:	There are no legal implications arising from this report.
Equality and Diversity:	No new or existing policy or procedure has been recommended.

Scrutiny Committee – 16 September 2025

Overview and Scrutiny Work Programme

Summary

The report updates the Committee on the overview and scrutiny forward work programme.

1. WORK PROGRAMME

- 1.1 A copy of the current work programme is attached at Appendix 1.

2. FORWARD PLAN

- 2.1 The topics currently listed in the Forward Plan for the period October to January 2026 are available to download via the website - [Forward Plan](#).

3. CONCLUSION

- 3.1 The committee is asked to consider and agree the future work programme.

Name of Meeting: Scrutiny Committee
Date of Meeting: 16 September 2025
Subject Matter: Overview and Scrutiny Work Programme

DO ANY BACKGROUND PAPERS APPLY ☐ YES ☒ NO

LIST OF BACKGROUND PAPERS

Doc No	Title of Document and Hyperlink

Overview and Scrutiny Work Programme

Item	Description	Meeting Date
Motions referred to scrutiny	Motions from Council to be included on the next available meeting agenda.	All Meetings
Forward work programme and potential scrutiny topics	To discuss potential scrutiny topics and agree the work programme.	All Meetings
Crime and Disorder	Annual overview to scrutinise decisions made, and actions taken, by the responsible authorities that make up the Rugby Community Safety Partnership in connection with the discharge of their crime and disorder functions.	16 September 2025
Finance and Performance	Finance and Performance Monitoring for Q1	16 September 2025
Local Plan	Overview of progress and timescales of the production of the next Local Plan (focus on Brownfield sites and Grey Belt)	16 September 2025
Overview and Scrutiny Annual Report	An overview of the work carried out by scrutiny during 2024/25.	16 September 2025
Risk Management	Progress of actions relating to issues and risk reporting	20 November 2025
Finance and Performance	Budget setting process Fees and charges for 2026/27 Budget update New Medium Term Financial Strategy Finance and Performance Monitoring for Q2	20 November 2025
Benn Hall Booking Policy	Review of the booking policies for the Benn Hall	20 November 2025
Corporate Strategy Action Plans	The strategies and action plan that feed into the delivery of the Corporate Strategy. The Chief Executive and Leader of the Council to attend.	22 January 2026
Finance and Performance	Finance and Performance Monitoring for Q3	22 January 2026
Finance and Performance/Works Services Unit	Update on financial position following the Works Service Unit project work	22 January 2026
People Strategy – Action Plans	Overview of progress	Tbc
Customer Journey	Progress of task group review	Tbc

Local Government Reorganisation	Updates as and when appropriate	Tbc
Economic Strategy Action Plans	Follow up report containing the actions and outcomes from Governance Board meeting	Tbc